



children's books ireland

annual report and audited financial statements

2020



children's
books
ireland
every child a reader



**children's
books
ireland**
every child a reader

Children's Books Ireland/Leabhair Pháistí Éireann

receives financial assistance from

The Arts Council/An Chomhairle Ealaíon,

70 Merrion Square,

Dublin 2, Ireland

Children's Books Ireland/Leabhair Pháistí Éireann

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Charity Reg. No. 20040963

CHY number 12911

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#EveryChildAReader



Children's Books Ireland
Annual Report and Audited Financial Statements
for the financial year ended 31 December 2020

KSi Faulkner Orr Limited
Chartered Accountants and Statutory Auditors
Behan House
10 Lower Mount Street
Dublin 2
Ireland

Company Number: 154905
Charity Number: CHY 12911
Charities Regulatory Authority Number: 200383922

Children's Books Ireland

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Children's Books Ireland
REFERENCE AND ADMINISTRATIVE INFORMATION

Directors

Jane Alger
Patricia Forde
Eileen Jackson
David Field
Edward Murtagh
John O'Donnell
Patrick Thorpe
Elena Browne (Resigned 9 October 2020)
Anne O'Gorman
Sarah Williams

Company Secretary

Jane Alger

Charity Number

CHY 12911

Charities Regulatory Authority Number

200383922

Company Number

154905

Registered Office and Principal Address

17 North Great Georges Street
Dublin 1

Auditors

KSi Faulkner Orr Limited
Chartered Accountants and Statutory Auditors
Behan House
10 Lower Mount Street
Dublin 2
Ireland

Bankers

Bank of Ireland
O'Connell Street
Dublin 1
Ireland

Children's Books Ireland

DIRECTORS' ANNUAL REPORT

for the financial year ended 31 December 2020

The directors present their Directors' Annual Report, combining the Directors' Report and Trustees' Report, and the audited financial statements for the financial year ended 31 December 2020.

The financial statements are prepared in accordance with the Companies Act 2014, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The Directors' Report contains the information required to be provided in the Directors' Annual Report under the Statement of Recommended Practice (SORP) guidelines. The directors of the company are also charity trustees for the purpose of charity law and under the company's constitution are known as members of the board of trustees.

In this report the directors of Children's Books Ireland present a summary of its purpose, governance, activities, achievements and finances for the financial year 2020.

The company is a registered charity and hence the report and results are presented in a form which complies with the requirements of the Companies Act 2014 and, although not obliged to comply with the Statement of Recommended Practice applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the organisation has implemented its recommendations where relevant in these financial statements.

The company is limited by guarantee not having a share capital. Members of the charitable company guarantee to contribute an amount not exceeding €1 to the assets of the charitable company in the event of a winding up.

Mission, Objectives and Strategy

Objectives

Our vision is an Ireland in which books are central to every child's life and where meaningful engagement with books is supported by passionate and informed adults in families, schools, libraries and communities all across the island. We strive to make books central to every child's life on the island of Ireland through developing audiences for children's books, supporting and celebrating excellent authors, illustrators and publishers and working in partnership with people and organisations who influence children's reading.

Structure, Governance and Management

Structure

The company is a charity and hence the report and results are presented in a form, which complies both with the requirements of the Companies Act 2014 and also the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1st January 2015) - (Charities SORP (FRS102)).

Legal Status

Children's Books Ireland is a company registered in Ireland and is a company limited by guarantee not having a share capital. The objects of the company are charitable in nature and it has established charitable status (20038922).

Review of Activities, Achievements and Performance

In 2020, Children's Books Ireland published its strategic plan for 2020 - 2023, with a newly clarified vision: every child a reader. The plan can be downloaded in full from <https://childrensbooksireland.ie/strategic-plan-2/>

Children's Books Ireland's ongoing programme consists of the following flagship projects:

- KPMG Children's Books Ireland Book of the Year Awards and Junior Juries Programme. This was the first year of KPMG's headline sponsorship of these awards, and their continued support through a challenging year, alongside grants from Ecclesiastical Movement for Good and the Arts Council of Northern Ireland allowed Children's Books Ireland to run the awards even through the first lockdown in March 2020, and move the Junior Juries Programme online. €24,000 was paid to artists through the awards, a combination of prizes, fees for live and prerecorded school events and judging fees for weekly creative competitions run by KPMG for readers all over Ireland.

- Inis magazine (published 3 times a year). The magazine was printed and delivered to members as usual in January and April, but was published online only for the first time ever for the July issue (Inis 60) due to the difficulty facilitating the mailout during the pandemic.

- Reading Guides:

Mind Yourself

Children's Books Ireland usually publishes Recommended Reads each September, an annual reading guide reviewing the best books of that calendar year. Due to the uncertainty around booksellers reopening through the year

Children's Books Ireland

DIRECTORS' ANNUAL REPORT

for the financial year ended 31 December 2020
following various lockdowns, it proved difficult to get accurate publication dates in advance, and with the entire team working from home from mid-March, post was stopped and all submissions were received digitally, making the work of assessing new titles extremely difficult. Because of this, and the emerging needs of children and young people through the pandemic, Children's Books Ireland shifted focus from the best new books of the year to those books from the past five years which speak to issues around mental health and wellbeing. *Mind Yourself: The Mental Health and Wellbeing Reading Guide* was published in September and distributed to every school and public library in the Republic of Ireland, and through partners in school and public libraries in Northern Ireland.

Books Make Things Better

Books Make Things Better was a campaign to support Irish authors, illustrators, publishers and booksellers and to inform those adults who influence children's reading so that they could play their part in the recovery of the sector by buying Irish. The campaign was launched on Culture Night in partnership with the Arts Council, which funded the purchase of over 1,000 books for children in need. The guide was published online and was printed and disseminated free of charge to bookshops all over the island. A reprint followed for Christmas, along with a media campaign and a series of artist reflections which were published on our website.

- Laureate na nÓg is an initiative of the Arts Council, supported by the Arts Council of Northern Ireland, the Department of Children, Equality, Disability, Integration and Youth and Poetry Ireland and managed by Children's Books Ireland. The honour was established by the Arts Council to engage young people with high quality literature and to underline the importance of children's literature in our cultural and imaginative lives. In 2020, Sarah Crossan completed her term as Laureate and Áine Ní Ghlinn was announced as the first Laureate to write exclusively in Irish. Her announcement took the form of a media campaign and she was presented with her medal by President Michael D. Higgins in December 2020.

- Children's Books Ireland Book Clinics: These interactions between children's book experts and children & young people aim to find the right book for every young reader who visits our clinics nationwide. In the second half of 2020 the Book Clinic moved online, proving to work very well on Zoom and allowing families to see the Book Doctor from the comfort of their own homes. Both income and expenditure on this programme were greatly reduced given that most of our partner festivals and events did not take place due to Covid-19.

- Book Gifting: This growing area of the organisation continued to be hugely necessary in 2020, and despite the difficulties posed by school closures for much of the year, 18,000 books were given to children who might not otherwise have had access to high quality books and encouragement to read. Some of our key book-gifting projects were:

1. Gift a Book: our first Christmas campaign saw 8,000 books being given as a Christmas gift to children who needed the joy of reading after a difficult year. The books were given to children in direct provision, through homeless services, children in the Travelling Community, as well as families in women's refuges, children's hospitals and children whose parents are in prison. This initiative was funded by the Arts Council, KPMG and Toyota Ireland.
2. School book gifting: Over 6,000 books were donated into school libraries through programmes including the Robert Dunbar Memorial Libraries, Bookbag and other programmes supported by corporate partners. This area of work grew significantly in 2020, and was supported by Smurfit Kappa, Citi, William Fry, Key Capital, the Irish Copyright Licensing Agency and other donors.
3. Books Make Things Better: over 1,000 books were given to children in DEIS schools, children experiencing homelessness and children in Direct Provision for Culture Night.
4. BOLD GIRLS with KPMG continued in 2020, and given the difficulty presented by school closures, was adapted as a partnership with 20x20, the women in sport initiative. 850 books were donated to schools through the BOLD GIRLS programme in 2020.
5. The KPMG Children's Books Ireland Awards: 682 books were awarded to over 100 schools to facilitate their participation in the Junior Juries Programme.
6. Bookseed, funded by the JP McManus Benevolent Fund and Rethink Ireland (formerly Social Innovation Fund Ireland) ran in the first quarter of the year, with the evaluation completed in 2020 despite the challenges to data collection. The scheme is delivered through our partners in the HSE in Limerick (Public Health Nursing) and Limerick Libraries so was paused during Covid-related closures, but will reach completion in 2021, gifting books to over 2,000 children across the lifetime of the project.
7. Small Print was designed to encourage reading and creative engagement through picturebooks with young children in Early Learning and Care (ELC) and School-Age Childcare settings. It was supported by Creative Ireland through the Department of Children, Equality, Disability, Integration and Youth. Ten excellent picturebooks and a resource pack drawing on the principles of early learning and development and the themes of Aistear were made available to each of fifty ELC settings, gifting a total of 500 books.

The Children's Books Ireland Annual International Conference did not take place in 2020, nor did our Christmas table quiz. Children's Books Ireland assessed various factors including the needs of our attendees, their motivations for coming to the conference, the capacity of our own team, the business model for the event, the appetite for virtual events in Autumn 2020 and the uncertainty around venues reopening. After careful consideration, the team decided not to hold a virtual conference, but to have a single closing event for Christmas, an interview with Mac Barnett and Jon Klassen which was open to all for a nominal fee.

Children's Books Ireland

DIRECTORS' ANNUAL REPORT

for the financial year ended 31 December 2020

The Bologna Children's Book Fair was postponed and then cancelled in 2020 due to the global pandemic. Children's Books Ireland incurred a good deal of the cost associated with the fair, but received some refunds or credits which can be used in future years, and Culture Ireland kindly honoured the €20,000 of committed funding, leaving a small deficit for Children's Books Ireland to absorb in this project budget.

In addition to these projects, we had a number of other key areas of activity throughout the year. Much of our work was in greater demand throughout the pandemic while schools were closed and families were at home, so 2020 was an extremely busy year for the executive:

- Online resources for families, teachers and other adults who influence children's reading were much in demand in 2020 and Children's Books Ireland's output in this area was significant, including:

1. Thirty themed reading lists released online, including areas such as Graphic Novels, Politics and Activism and Funny Books, to name a few.
2. The Any-Book-Book-Club with Book Doctor Juliette Saumande & The Smurfit Kappa Foundation these activities could be completed using any book a child might have at home, and included Book Dominoes and scene-setting activities using props from around the house. This was aimed specifically at families who may not have access to a printer.
3. #BoredomBusters videos with Book Doctor Juliette Saumande a series of videos directing children and families to great creative resources
4. The Covid-19 Hub gathering specific resources made available because of the pandemic or dealing with how to discuss Covid-19 with children.

- #ShareAStory digital campaign with Family Friendly HQ (FFHQ) encouraging families to share a story together through video calling while staying apart. This saw advertising on radio and across forecourts all over the country as well as a reading hub established on FFHQ.

- ImagineNation with An Post saw 85,000 playbooks delivered to Irish homes, featuring writing, drawing and other creative activities from some of Ireland's best authors and illustrators. A further 115,000 copies were distributed with The Irish Times on Easter Saturday, and 15,000 copies went to children in particular areas of need along with art supplies, funded by The Community Foundation for Ireland. In summer, a Re-ImagineNation with An Post was a summer reading campaign and drawing competition, with author and illustrator events taking place online and a prize for the winners including wrapping their local postbox in their winning design.

- Professional development and supports for artists remained crucial during 2020, with artists needing upskilling to deal with the increased demand for online events and prerecorded video content in place of live events. Our professional development programme included:

1. Digital training workshops for artists starting with the KPMG Children's Books Ireland Award winners and continuing as a series of ticketed, paid-for workshops
2. Media training workshops for artists
3. Artists' Coffee Mornings connecting artists all over Ireland and Irish artists abroad, these events feature a guest speaker on topics from funding to festival pitches and finish up with smaller groups chatting in breakout rooms without Children's Books Ireland staff present.
4. New Voices for Culture Night showcasing debut authors and illustrators from Ireland.
5. Children's Books Ireland & the Tyrone Guthrie Centre Bursaries for Mid-Career Children's Book Artists were postponed in 2020 due to the closure of the Tyrone Guthrie Centre during the pandemic.

Throughout 2020, the profile and brand recognition of Children's Books Ireland was raised significantly. In November, Children's Books Ireland was selected as one of three named charities to benefit from a portion of the proceeds of the inaugural RTÉ Late Late Toy Show Appeal in partnership with the Community Foundation for Ireland. This grant of €302,690 will be spent over a three-year period in order to support school libraries.

Financial Review

The results for the financial year are set out on the Statement of Financial Activities and additional notes are provided showing income and expenditure in greater detail.

Financial Results

At the end of the financial year the company has assets of €459,518 (2019 - €385,230) and liabilities of €294,427 (2019 - €261,713). The net assets of the company have increased by €41,574.

Reserves Position and Policy

The charity has adequate budgetary controls in place to ensure that the resources of the company are not depleted unnecessarily. In 2019 the directors opened a reserve account and implemented a new reserves policy.

Children's Books Ireland

DIRECTORS' ANNUAL REPORT

for the financial year ended 31 December 2020

Principal Risks and Uncertainties

Strict financial monitoring took place throughout the year in order to ensure the financial health of the organisation. Children's Books Ireland complies with the Charities Governance Code. The board has put in place a Donor Charter and Complaints Policy. Like most charities, Children's Books Ireland identifies potential loss of funding as a risk, and has taken steps to diversify the organisation's income streams. Children's Books Ireland continues to be part of the Arts Council's RAISE programme, working closely with O'Kennedy Consulting.

Future Developments

In 2021 Children's Books Ireland plans to build on its programme in a number of ways while maintaining the high standards to which we hold ourselves:

- We will redevelop our website to help our audiences easily navigate the site to the content they are searching for.
- We will continue to participate in the Arts Council RAISE fundraising training programme with O'Kennedy Consulting.
- We will launch a new reading guide in 2021 with a focus on diversity and inclusion, as well as engaging in significant work with Words Ireland to bring a focus to inclusion both in the literature sector and to individual organisations including Children's Books Ireland.
- We will publish a reading guide with a focus on Irish artists for a second year in 2021 in order to support the sector after a challenging 18 months.
- We will expand the core staff team, with six full-time staff and four part-time staff members, as well as one seasonal part-time staff member.
- We will publish a new Irish language policy.
- We will continue to increase our social media and media presence to raise the profile of Children's Books Ireland.

Directors and Secretary

The directors who served throughout the financial year, except as noted, were as follows:

Jane Alger
Patricia Forde
Eileen Jackson
David Field
Edward Murtagh
John O'Donnell
Patrick Thorpe
Elena Browne (Resigned 9 October 2020)
Anne O'Gorman
Sarah Williams

The secretary who served throughout the financial year was Jane Alger.

Compliance with Sector-Wide Legislation and Standards

The company engages pro-actively with legislation, standards and codes which are developed for the sector. Children's Books Ireland subscribes to and is compliant with the following:

- The Companies Act 2014
- The Charities SORP (FRS 102)

Appointment of Directors

The board of directors of Children's Books Ireland elect a chairperson for their meetings following each annual general meeting. In accordance with the Constitution of the company, every year one third of the board of directors shall retire from office. The directors to retire in every year shall be those who have been longest in office since their last election, but as between persons who became directors on the same date, those to retire shall (unless they otherwise agree amongst themselves) be determined by lot. A retiring director is eligible for re-election.

Investment powers and policies

In accordance with the Constitution the company has the power to invest in any way the directors wish.

Post Balance Sheet Events

As a resource organisation, Children's Books Ireland is in the fortunate position that it does not have a building into which it welcomes the general public, and it does not rely too heavily on a programme of events in the way that theatres and other venues do. The charity has a small reserve, and no borrowings, and as these accounts show, exited 2020 with a surplus. Considering all this, and examining cash flow forecasts for 2021, we are confident that the organisation is in good financial health and can continue to operate without incurring a deficit or encountering any cash flow issues through 2021.

Children's Books Ireland DIRECTORS' ANNUAL REPORT

for the financial year ended 31 December 2020

Going concern

Para 3.38 of the Charity SORP requires that 'All charities must explain if there are material uncertainties related to events or conditions that cast significant doubt on the charity's ability to continue as a going concern.' While there are uncertainties, given the unpredictable nature of the global pandemic, Children's Books Ireland has conducted an in-depth review of income sources and is confident that it can continue as a going concern and that there are no material uncertainties to disclose.

Auditors

The auditors, KSi Faulkner Orr Limited, (Chartered Accountants) have indicated their willingness to continue in office in accordance with the provisions of section 383(2) of the Companies Act 2014.

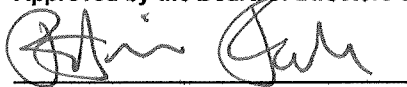
Statement on Relevant Audit Information

In accordance with section 330 of the Companies Act 2014, so far as each of the persons who are directors at the time this report is approved are aware, there is no relevant audit information of which the statutory auditors are unaware. The directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and they have established that the statutory auditors are aware of that information.

Accounting Records

To ensure that adequate accounting records are kept in accordance with Sections 281 to 285 of the Companies Act 2014, the directors have employed appropriately qualified accounting personnel and have maintained appropriate computerised accounting systems. The accounting records are located at the company's office at 17 North Great Georges Street, Dublin 1.

Approved by the Board of Directors on 1 July 2021 and signed on its behalf by:



Patricia Forde
Director



Jane Alger
Director

Children's Books Ireland

DIRECTORS' RESPONSIBILITIES STATEMENT

for the financial year ended 31 December 2020

The directors are responsible for preparing the financial statements in accordance with applicable Irish law and regulations.

Irish company law requires the directors to prepare financial statements for each financial year. Under the law the directors have elected to prepare the financial statements in accordance with the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council. Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company as at the financial year end date and of the net income or expenditure of the company for the financial year and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice: Accounting and Reporting by Charities (2015);
- make judgements and estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with the relevant financial reporting framework, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The directors confirm that they have complied with the above requirements in preparing the financial statements.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and net income or expenditure of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and the Directors' Annual Report comply with Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

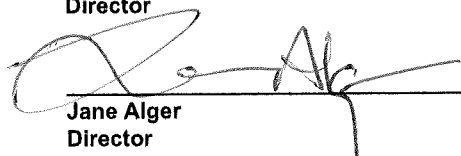
In so far as the directors are aware:

- there is no relevant audit information (information needed by the company's auditor in connection with preparing the auditor's report) of which the company's auditor is unaware, and
- the directors have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

Approved by the Board of Directors on 1 July 2021 and signed on its behalf by:



Patricia Forde
Director



Jane Alger
Director

INDEPENDENT AUDITOR'S REPORT

to the Members of Children's Books Ireland

Report on the audit of the financial statements

Opinion

We have audited the company financial statements of Children's Books Ireland for the financial year ended 31 December 2020 which comprise the Statement of Financial Activities (incorporating an Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and the notes to the financial statements, including the summary of significant accounting policies set out in note 2. The financial reporting framework that has been applied in their preparation is Irish law and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with FRS 102.

In our opinion the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the company as at 31 December 2020 and of its surplus for the financial year then ended;
- have been properly prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", as applied in accordance with the provisions of the Companies Act 2014 and having regard to the Charities SORP; and
- have been properly prepared in accordance with the requirements of the Companies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are described below in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with ethical requirements that are relevant to our audit of financial statements in Ireland, including the Ethical Standard for Auditors (Ireland) issued by the Irish Auditing and Accounting Supervisory Authority (IAASA), and the Provisions Available for Audits of Small Entities, in the circumstances set out in note 3 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from the date when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our Auditor's Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2014

In our opinion, based solely on the work undertaken in the course of the audit, we report that:

- the information given in the Directors' Annual Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and

We have obtained all the information and explanations which, to the best of our knowledge and belief, are necessary for the purposes of our audit.

In our opinion the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited. In our opinion the financial statements are in agreement with the accounting records.

INDEPENDENT AUDITOR'S REPORT

to the Members of Children's Books Ireland

Matters on which we are required to report by exception

Based on the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the Directors' Annual Report. The Companies Act 2014 requires us to report to you if, in our opinion, the disclosures of directors' remuneration and transactions required by sections 305 to 312 of the Act are not complied with by the company. We have nothing to report in this regard.

Respective responsibilities

Responsibilities of directors for the financial statements

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements in accordance with the applicable financial reporting framework that give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, if applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Further information regarding the scope of our responsibilities as auditor

As part of an audit in accordance with ISAs (Ireland), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our Auditor's Report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our Auditor's Report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

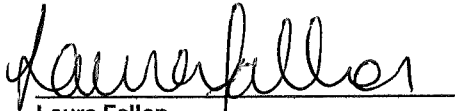
We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

INDEPENDENT AUDITOR'S REPORT

to the Members of Children's Books Ireland

The purpose of our audit work and to whom we owe our responsibilities

Our report is made solely to the company's members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume any responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Laura Fallon

for and on behalf of

KSI FAULKNER ORR LIMITED

Chartered Accountants and Statutory Auditors

Behan House

10 Lower Mount Street

Dublin 2

Ireland

1 July 2021

Children's Books Ireland

STATEMENT OF FINANCIAL ACTIVITIES

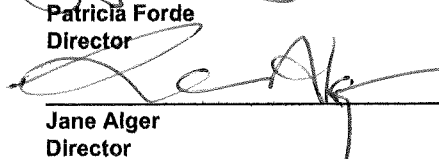
(Incorporating an Income and Expenditure Account)
for the financial year ended 31 December 2020

	Notes	Unrestricted Funds 2020 €	Restricted Funds 2020 €	Total 2020 €	Unrestricted Funds 2019 €	Restricted Funds 2019 €	Total 2019 €
Income							
Charitable activities							
Grants and Donations	4.1	734,152	313,776	1,047,928	344,831	231,441	576,272
Other trading activities	4.2	32,473	-	32,473	29,108	-	29,108
Total income		766,625	313,776	1,080,401	373,939	231,441	605,380
Expenditure							
Charitable activities	5.1	726,095	312,732	1,038,827	374,072	232,883	606,955
Net income/(expenditure)		40,530	1,044	41,574	(133)	(1,442)	(1,575)
Transfers between funds		-	-	-	-	-	-
Net movement in funds for the financial year		40,530	1,044	41,574	(133)	(1,442)	(1,575)
Reconciliation of funds							
Balances brought forward at 1 January 2020	16	123,517	-	123,517	123,650	1,442	125,092
Balances carried forward at 31 December 2020		164,047	1,044	165,091	123,517	-	123,517

The Statement of Financial Activities includes all gains and losses recognised in the financial year.
All income and expenditure relate to continuing activities.

Approved by the Board of Directors on 1 July 2021 and signed on its behalf by:


Patricia Forde
Director


Jane Alger
Director

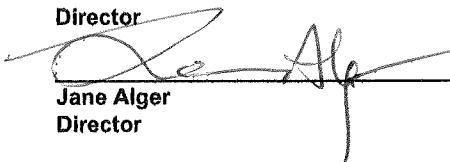
Children's Books Ireland
BALANCE SHEET
as at 31 December 2020

	Notes	2020 €	2019 €
Fixed Assets			
Tangible assets	11	5,646	4,125
Current Assets			
Debtors	12	190,912	62,151
Cash at bank and in hand		262,960	318,954
		453,872	381,105
Creditors: Amounts falling due within one year	13	(294,427)	(261,713)
Net Current Assets		159,445	119,392
Total Assets less Current Liabilities		165,091	123,517
Funds			
Restricted trust funds		1,044	-
General fund (unrestricted)		164,047	123,517
Total funds	16	165,091	123,517

Approved by the Board of Directors on 1 July 2021 and signed on its behalf by:



Patricia Forde
Director



Jane Alger
Director

Children's Books Ireland
STATEMENT OF CASH FLOWS
for the financial year ended 31 December 2020

	Notes	2020 €	2019 €
Cash flows from operating activities			
Net movement in funds		41,574	(1,575)
Adjustments for:			
Depreciation		2,746	3,418
		<u>44,320</u>	<u>1,843</u>
Movements in working capital:			
Movement in debtors		(128,761)	(26,966)
Movement in creditors		32,714	151,499
		<u>(51,727)</u>	<u>126,376</u>
Cash flows from investing activities			
Payments to acquire tangible assets		(4,267)	(3,198)
		<u>(55,994)</u>	<u>123,178</u>
Net increase in cash and cash equivalents		318,954	195,776
Cash and cash equivalents at 1 January 2020		318,954	195,776
Cash and cash equivalents at 31 December 2020	19	<u>262,960</u>	<u>318,954</u>

Children's Books Ireland

NOTES TO THE FINANCIAL STATEMENTS

for the financial year ended 31 December 2020

1. GENERAL INFORMATION

Children's Books Ireland is a company limited by guarantee incorporated in the Republic of Ireland. The registered office of the company is 17 North Great Georges Street, Dublin 1 which is also the principal place of business of the company. The financial statements have been presented in Euro (€) which is also the functional currency of the company.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the charity's financial statements.

Basis of preparation

The financial statements have been prepared on the going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements have been prepared in accordance with the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)".

The company has applied the Charities SORP on a voluntary basis as its application is not a requirement of the current regulations for charities registered in the Republic of Ireland. As permitted by the Companies Act 2014, the company has varied the standard formats in that act for the Statement of Financial Activities and the Balance Sheet. Departures from the standard formats, as outlined in the Companies Act 2014, are to comply with the requirements of the Charities SORP and are in compliance with section 4.7, 10.6 and 15.2 of that SORP.

Statement of compliance

The financial statements of the company for the financial year ended 31 December 2020 have been prepared on the going concern basis and in accordance with the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)" and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Fund accounting

The following are the categories of funds maintained:

Restricted funds

Restricted funds represent income received which can only be used for particular purposes, as specified by the donors. Such purposes are within the overall objectives of the company.

Unrestricted funds

Unrestricted funds consist of General and Designated funds.

- General funds represent amounts which are expendable at the discretion of the board, in furtherance of the objectives of the company.
- Designated funds comprise unrestricted funds that the board has, at its discretion, set aside for particular purposes. These designations have an administrative purpose only, and do not legally restrict the board's discretion to apply the fund.

Children's Books Ireland

NOTES TO THE FINANCIAL STATEMENTS

continued

for the financial year ended 31 December 2020

Income

Income is recognised by inclusion in the Statement of Financial Activities only when the company is legally entitled to the income, performance conditions attached to the item(s) of income have been met, the amounts involved can be measured with sufficient reliability and it is probable that the income will be received by the company.

Income from charitable activities

Income from charitable activities include income earned from the supply of services under contractual arrangements and from performance related grants which have conditions that specify the provision of particular services to be provided by the company. Income from government and other co-funders is recognised when the company is legally entitled to the Income because it is fulfilling the conditions contained in the related funding agreements. Where a grant is received in advance, its recognition is deferred and included in creditors. Where entitlement occurs before income is received, it is accrued in debtors.

Grants from governments and other co-funders typically include one of the following types of conditions:

- Performance based conditions: whereby the company is contractually entitled to funding only to the extent that the core objectives of the grant agreement are achieved. Where the company is meeting the core objectives of a grant agreement, it recognises the related expenditure, to the extent that it is reimbursable by the donor, as income.

- Time based conditions: whereby the company is contractually entitled to funding on the condition that it is utilised in a particular period. In these cases the company recognises the income to the extent it is utilised within the period specified in the agreement.

In the absence of such conditions, assuming that receipt is probable and the amount can be reliably measured, grant income is recognised once the company is notified of entitlement.

Grants received towards capital expenditure are credited to the Statement of Financial Activities when received or receivable, whichever is earlier.

Expenditure

Expenditure is analysed between costs of charitable activities and raising funds. The costs of each activity are separately accumulated and disclosed, and analysed according to their major components. Expenditure is recognised when a legal or constructive obligation exists as a result of a past event, a transfer of economic benefits is required in settlement and the amount of the obligation can be reliably measured. Support costs are those functions that assist the work of the company but cannot be attributed to one activity. Such costs are allocated to activities in proportion to staff time spent or other suitable measure for each activity.

Expenditure is classified under the following activity heading:

- Costs of raising funds comprise the costs of publicity and marketing and their associated support costs.
- Expenditure on charitable activities includes the costs of the project costs and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs are analysed between cost of raising funds and expenditure on charitable activities. Where costs cannot be directly attributed, they are allocated in proportion to the benefits received. Salaries and associated costs which can be attributed to specific projects are charged accordingly.

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or at valuation, less accumulated depreciation. The charge to depreciation is calculated to write off the original cost or valuation of tangible fixed assets, less their estimated residual value, over their expected useful lives as follows:

Fixtures and fittings	- 20% Straight line
Computer equipment	- 33.3% Straight line

Children's Books Ireland

NOTES TO THE FINANCIAL STATEMENTS

continued

for the financial year ended 31 December 2020

Debtors

Debtors are recognised at the settlement amount due after any discount offered.

Prepayments are valued at the amount prepaid net of any trade discounts due. Income recognised by the company from government agencies and other co-funders, but not yet received at financial year end, is included in debtors.

Cash at bank and in hand

Cash at bank and in hand comprises cash on deposit at banks requiring less than three months notice of withdrawal.

Taxation and deferred taxation

No current or deferred taxation arises as the company has been granted charitable exemption. Irrecoverable valued added tax is expensed as incurred.

3. PROVISIONS AVAILABLE FOR AUDITS OF SMALL ENTITIES

In common with many other charitable companies of our size and nature, we use our auditors to assist with the preparation of the financial statements.

4. INCOME

4.1 CHARITABLE ACTIVITIES	Unrestricted Funds €	Restricted Funds €	2020 €	2019 €
Income from charitable activities	734,152	313,776	1,047,928	576,272

4.2 OTHER TRADING ACTIVITIES

OTHER TRADING ACTIVITIES	Unrestricted Funds €	Restricted Funds €	2020 €	2019 €
Other trading activities	32,473	-	32,473	29,108

5. EXPENDITURE

5.1 CHARITABLE ACTIVITIES	Direct Costs €	Other Costs €	Support Costs €	2020 €	2019 €
Expenditure on charitable activities	71,136	-	967,691	1,038,827	606,955

Children's Books Ireland
NOTES TO THE FINANCIAL STATEMENTS
for the financial year ended 31 December 2020

continued

5.2 SUPPORT COSTS	Charitable Activities	2020	2019
	€	€	€
Support - Wages and Salaries	210,807	210,807	150,617
Annual Conference	-	-	19,178
Book Clinics	8,206	8,206	22,934
Book Gifting	89,724	89,724	78,787
Inis Magazine	18,577	18,577	14,952
Book Awards	71,004	71,004	28,886
Laureate Projects	69,570	69,570	81,637
Recommended Reads/Reading Campaign	41,181	41,181	24,253
Bologna	22,591	22,591	25,829
Programming	10,027	10,027	5,402
Words Ireland	73	73	-
Professional Development	990	990	3,450
Development Manager	3,741	3,741	20,770
Support in Kind	198,425	198,425	5,746
Support Costs - General Office	43,656	43,656	34,093
Governance Costs	34,376	34,376	37,137
Reading Programmes	110,768	110,768	-
Corporate Partnerships	33,975	33,975	-
	967,691	967,691	553,671

6. ANALYSIS OF SUPPORT COSTS	Basis of Apportionment	2020	2019
		€	€
Support - Wages and Salaries	Usage	210,807	150,617
Annual Conference		-	19,178
Book Clinics		8,206	22,934
Book Gifting		89,724	78,787
Inis Magazine		18,577	14,952
Book Awards		71,004	28,886
Laureate Projects		69,570	81,637
Recommended Reads/Reading Campaign		41,181	24,253
Bologna		22,591	25,829
Programming		10,027	5,402
Words Ireland		73	-
Professional Development		990	3,450
Development Manager		3,741	20,770
Support in Kind		198,425	5,746
Support Costs - General Office	Usage	43,656	34,093
Governance Costs	Governance	34,376	37,137
Reading Programmes		110,768	-
Corporate Partnerships		33,975	-
		967,691	553,671

Children's Books Ireland

NOTES TO THE FINANCIAL STATEMENTS

continued

for the financial year ended 31 December 2020

7. Income from Grants and Donations	2020 €	2019 €
Arts Council Revenue Funding	237,000	237,000
Arts Council Northern Ireland	16,400	13,665
Culture Ireland	20,000	20,000
UNESCO City of Literature	2,000	3,450
Donations	15,031	47,751
Dept of Culture, Heritage and the Gaeltacht	10,000	15,000
Support in Kind	198,425	5,746
	<u>498,856</u>	<u>342,612</u>

8. NET INCOME	2020 €	2019 €
Net Income is stated after charging/(crediting):		
Depreciation of tangible assets	2,746	3,418
	<u>2,746</u>	<u>3,418</u>

9. EMPLOYEES AND REMUNERATION

Number of employees

The average number of persons employed during the financial year was as follows:

	2020 Number	2019 Number
Office and Management	8	4

The staff costs comprise:

	2020 €	2019 €
Wages and salaries	257,685	181,278
Pension costs	10,431	18,136
	<u>268,116</u>	<u>199,414</u>

10. EMPLOYEE BENEFITS

There are no employees who received employee benefits (excluding employer pension costs) of more than €70,000 for the reporting period.

None of the directors received remuneration or payments for their work in their capacity as director during the year.

The charity operates an externally funded defined contribution scheme that covers substantially all the employees of the charity. The assets of the scheme are vested in independent trustees for the sole benefit of the employees. The defined contribution scheme charge for 2020 was €10,431 (2019: €7,077). Pension costs which are attributable to a particular activity are allocated directly to that activity. Where pension costs are incurred to further more than one activity they are apportioned between the relevant activities based on the amount of staff time which each activity absorbs. Defined contribution pension costs are paid from unrestricted funds.

Children's Books Ireland
NOTES TO THE FINANCIAL STATEMENTS

continued

for the financial year ended 31 December 2020

11. TANGIBLE FIXED ASSETS

	Fixtures and fittings	Computer equipment	Total
	€	€	€
Cost			
At 1 January 2020	6,670	11,744	18,414
Additions	-	4,267	4,267
At 31 December 2020	6,670	16,011	22,681
Depreciation			
At 1 January 2020	5,536	8,753	14,289
Charge for the financial year	425	2,321	2,746
At 31 December 2020	5,961	11,074	17,035
Net book value			
At 31 December 2020	709	4,937	5,646
At 31 December 2019	1,134	2,991	4,125

12. DEBTORS

	2020	2019
	€	€
Trade debtors	139,358	29,800
Other debtors	32,707	15,545
Prepayments	18,847	16,806
	190,912	62,151

13. CREDITORS

Amounts falling due within one year	2020	2019
	€	€
Trade creditors	14,970	7,437
Taxation and social security costs	17,482	13,660
Other creditors	5,509	1,446
Accruals	5,633	5,203
Deferred Income	250,833	233,967
	294,427	261,713

14. State Funding

Agency	Arts Council
Grant Programme	Strategic Funding
Purpose of the Grant	Revenue Funding
Term	2020
At 31 December 2019	€0
Total Grant Awarded	€237,000
Reflected in 2020	€237,000
Deferred at 31 December 2020	€0
Capital Grant	No
Restriction on use	Unrestricted

Children's Books Ireland**NOTES TO THE FINANCIAL STATEMENTS**

continued

for the financial year ended 31 December 2020

Agency

Grant Programme
Purpose of the Grant
Term
At 31 December 2019
Total Grant Awarded
Reflected in 2020
Deferred at 31 December 2020
Capital Grant
Restriction on Use

Arts Council

Laureate Programme
Laureate Programme
2020
€36,102
€78,800
€69,570
€67,121
No
Restricted

Agency

Grant Programme
Purpose of the Grant
Term
At 31 December 2019
Total Grant Awarded
Reflected in 2020
Deferred at 31 December 2019
Capital Grant
Restriction on Use

Arts Council

Books Make Things Better
Books Make Things Better guide and book gifting
2020
€0
€51,156
€51,156
€0
No
Restricted

Agency

Grant Programme
Purpose of the Grant
Term
At 31 December 2019
Total Grant Awarded
Reflected in 2020
Deferred at 31 December 2020
Capital Grant
Restriction on Use

Arts Council

RAISE
Contribution to Development Manager salary
2020
€0
€12,825
€12,825
€0
No
Restricted

Agency

Grant Programme
Purpose of the Grant
Term
At 31 December 2019
Total Grant Awarded
Reflected in 2020
Deferred at 31 December 2020
Capital Grant
Restriction on Use

Arts Council

Capacity Building Fund
Capacity Building
2021
€0
€17,898
€0
€17,898
No
Restricted

Agency

Grant Programme
Purpose of the Grant
Term
At 31 December 2020
Total Grant Awarded
Reflected in 2020
Deferred at 31 December 2020
Capital Grant
Restriction on Use

Arts Council Northern Ireland

Organisations Emergency Programme
Mind Yourself school resources
2020
€0
€9,860
€0
€9,860
No
Restricted

Children's Books Ireland

NOTES TO THE FINANCIAL STATEMENTS

continued

for the financial year ended 31 December 2020

Agency	Arts Council Northern Ireland
Grant Programme	Lottery Project Funding 2019 - 2020
Purpose of the Grant	KPMG Children's Books Ireland Awards/Recommended Reads
Term	2019/2020
At 31 December 2019	€5,723
Total Grant Awarded	€16,215
Reflected in 2020	€13,700
Deferred at 31 December 2020	€0
Capital Grant	No
Restriction on Use	Restricted
Agency	Arts Council Northern Ireland
Grant Programme	Laureate Programme
Purpose of the Grant	Laureate Programme
Term	2020
At 31 December 2019	€0
Total Grant Awarded	€16,527
Reflected in 2020	€16,527
Deferred at 31 December 2020	€0
Capital Grant	No
Restriction on Use	Restricted
Agency	Arts Council Northern Ireland
Grant Programme	Lottery Project Funding 2020-2021
Purpose of the Grant	KPMG Children's Books Ireland Awards/Recommended Reads
Term	2020-2021
At 31 December 2019	€0
Total Grant Awarded	€16,215
Reflected in 2020	€2,700
Deferred at 31 December 2020	€5,321
Capital Grant	No
Restriction on Use	Restricted
Agency	Culture Ireland
Grant Programme	Showcase Funding
Purpose of the Grant	Bologna Children's Book Fair
Term	2020
At 31 December 2019	€0
Total Grant Awarded	€20,000
Reflected in 2020	€20,000
Deferred at 31 December 2020	€0
Capital Grant	No
Restriction on Use	Restricted
Agency	Dept. of Culture, Heritage and Gaeltacht
Grant Programme	North South Co-operation Fund
Purpose of the Grant	Class Reads Resources
Term	2020
At 31 December 2019	€0
Total Grant Awarded	€10,000
Reflected in 2020	€10,000
Deferred at 31 December 2020	€0
Capital Grant	No
Restriction on Use	Restricted

Children's Books Ireland

NOTES TO THE FINANCIAL STATEMENTS

continued

for the financial year ended 31 December 2020

Agency	Irish Copyright Licensing Agency
Grant Programme	Programme Funding
Purpose of the Grant	Robert Dunbar Memorial Libraries
Term	2020
At 31 December 2019	€0
Total Grant Awarded	€5,000
Reflected in 2020	€5,000
Deferred at 31 December 2020	€0
Capital Grant	No
Restriction on Use	Restricted

Agency	Dept. of Children and Youth Affairs
Grant Programme	Creative Ireland Bursaries
Purpose of the Grant	Small Print Resources and Book Gifting
Term	2020
At 31 December 2019	€9,000
Total Grant Awarded	€10,000
Reflected in 2020	€10,000
Deferred at 31 December 2020	€0
Capital Grant	No
Restriction on Use	Restricted

Agency	UNESCO
Grant Programme	Programme Funding
Purpose of the Grant	Robert Dunbar Memorial Libraries
Term	2020
At 31 December 2019	€0
Total Grant Awarded	€5,000
Reflected in 2020	€5,000
Deferred at 31 December 2020	€0
Capital Grant	No
Restriction on Use	Restricted

15. RESERVES

	2020 €	2019 €
At 1 January 2020	123,517	125,092
Surplus/(Deficit) for the financial year	41,574	(1,575)
At 31 December 2020	<u>165,091</u>	<u>123,517</u>

16. FUNDS

16.1 RECONCILIATION OF MOVEMENT IN FUNDS

	Unrestricted Funds €	Restricted Funds €	Total Funds €
At 1 January 2019	123,650	1,442	125,092
Movement during the financial year	(133)	(1,442)	(1,575)
At 31 December 2019	123,517	-	123,517
Movement during the financial year	40,530	1,044	41,574
At 31 December 2020	<u>164,047</u>	<u>1,044</u>	<u>165,091</u>

Children's Books Ireland

NOTES TO THE FINANCIAL STATEMENTS

continued

for the financial year ended 31 December 2020

16.2 ANALYSIS OF MOVEMENTS ON FUNDS

	Balance 1 January 2020 €	Income €	Expenditure €	Transfers between funds €	Balance 31 December 2020 €
Restricted funds					
Restricted	-	244,206	243,162	-	1,044
Restricted Funds - Programme	-	69,570	69,570	-	-
	-	313,776	312,732	-	1,044
Unrestricted funds					
Unrestricted General	123,517	766,625	726,095	-	164,047
Total funds	123,517	1,080,401	1,038,827	-	165,091

17. STATUS

The company is limited by guarantee not having a share capital. Members of the charitable company guarantee to contribute an amount not exceeding €1 to the assets of the charitable company in the event of a winding up.

The liability of the members is limited.

Every member of the company undertakes to contribute to the assets of the company in the event of its being wound up while they are members, or within one financial year thereafter, for the payment of the debts and liabilities of the company contracted before they ceased to be members, and the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributors among themselves, such amount as may be required, not exceeding € 1.

18. RELATED PARTY TRANSACTIONS

The Company has identified the following transactions which are required to be disclosed under the terms of "Related Party Transactions":

Patricia Forde is the chair of the board of Children's Books Ireland. During the year the company facilitated the payment of fees to Patricia amounting to €250.

19. CASH AND CASH EQUIVALENTS

	2020 €	2019 €
Cash and bank balances	247,960	303,954
Cash equivalents	15,000	15,000
	262,960	318,954

20. Cash and bank balances

	2020 €	2019 €
Main Accounts and Petty Cash	161,235	240,083
Deposit/Reserves Account	15,000	15,000
Laureate Bank Account	86,249	63,533
Pay Pal Account	476	338
	262,960	318,954

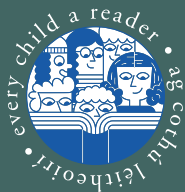
for the financial year ended 31 December 2020

21. POST-BALANCE SHEET EVENTS

The Coronavirus 2019 (COVID-19) disease was recognised as a pandemic by the World Health Organisation on 11 March 2020. The impact COVID-19 has had on the company and its activities is discussed in the Directors Report.

22. APPROVAL OF FINANCIAL STATEMENTS

The financial statements were approved and authorised for issue by the Board of Directors on 1 July 2021.



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